

# DELIVERY TACTICS

On pages 92-93 a long list of possible projects was identified to address the four Key Moves over a 30 to 50 year vision, as represented on this plan. The timeframe of the anticipated CityTown Master Plan is 10-15 years.

The delivery tactics on the following pages showcase hypothetical scenarios that indicate the scope and scale of what might be achievable within the 10 year CAPEX budget which is \$34.6m. It is recognised that a random selection of popular projects would not optimise value for ratepayers and these scenarios give examples of how complementary projects could be differently packaged together in the evolving Master Plan to best promote the agreed Outcomes.

The scenarios are indicative at this stage in order to initiate the conversation with our community about strategic prioritisation and early wins. Over the next 18 – 24 months these will be refined, through community and stakeholder engagement (including the Trials) and technical data and modelling, to produce two Options for community consultation through the Long Term Plan 2024 – 34.



# DELIVERY TACTICS SCENARIO 1

## Connector as catalyst

Prioritise delivery of one key move. For example, delivering 'Coastal Connection' would prioritise projects like footbridges, connections to Caroline Bay and development of Marine Parade promenade.

### Pros

- Links up and catalyses key projects with high quality public realm
- Addresses severance issues through two key projects – blue and green
- Range of potential partnerships for key anchor projects benefiting from public realm upgrade – residential, civic, hospitality and entertainment
- Links and encourages potential new travel modes
- Access to the water
- Create an additional anchor project like Theatre Royal to invest in for catalyst project (e.g. Majestic Theatre)

### Cons

- Incomplete networks for cyclists and pedestrians
- Less focus on the centre and could mean people only engage with that part of Timaru. Not as strong with bringing vitality into the centre.



## Key

- █ Greenway frame
- █ Port/water connection
- Future and potential developments

# DELIVERY TACTICS SCENARIO 2

## Leverage the laneways

Focus ideas on a specific location. For example, delivering within a concentrated geographical area will enable delivery of ideas across all four key moves.

### Pros

- Consolidate activity-geographic focus
- Double down on existing investments
- Range of potential project partnerships for residential, civic, hospitality and entertainment
- Low cost/ low hanging fruit with existing laneways
- Focus on seed developments to increase population and activity
- Upgrades a portion of Stafford Street to be narrow/ slow speed and align with infrastructure renewals (watermain upgrade)
- Tests if the key moves as a whole deliver on the vibrancy the town needs in a localised area - giving confidence that if done in other places it could achieve the overarching vision

### Cons

- Incomplete networks for cyclists and pedestrians
- Stretches council's enable role
- Could mean existing issues are not dealt to soon enough.



## Key

- Small greenway frame
- - -> Low cost cycle connection
- Activated laneways
- Future and potential developments

# DELIVERY TACTICS SCENARIO 3

## Scenario 3 Line it all up

Align projects with renewals budgets, LTP key projects and other funding sources. For example, deliver the Shoreline Greenway early because TDC have a water main renewal programmed.

### Pros

- Aligns with renewals and BAU improvement projects
- Street potential for connecting pedestrian and cyclists safely with range of quality standards
- Continues to leverage tactical and activation approach
- Addresses major severance issues that need action soon

### Cons

- Lack of consolidated activity
- Temporary or low cost may not generate sufficient investor confidence or amenity for growth and density
- Relies on ongoing activation/ tactical programme



### Key

- ✕ Crossings to be upgraded
- > Intermittent greenway transport
- Full greenway transport
- > Low cost water edge connections
- Water edge connections
- Road alternative uses (market and events/ activations)
- - - Future and potential developments